

May 2014

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Political Science program
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ACADEMIC APPOINTMENTS/PROFESSIONAL ACTIVITIES

Present Position

- Associate Professor, Political Science program, Virginia Commonwealth University

Previous Professional Positions

- 2003-2008: Developer and Undergraduate Program Coordinator, Homeland Security and Emergency Preparedness
- 2005-2007: Coordinator, Political Science program
- 2005-2006: Developer and Coordinator Master of Arts program in Homeland Security and Emergency Preparedness
- 2003-2006: Director of Undergraduate Programs, Wilder School of Government and Public Affairs, VCU
- 1999-2003 Assistant Professor, Department of Political Science and Public Administration, Virginia Commonwealth University
- 1996-2000: Student Advisor, International and Area Studies Minor, Virginia Commonwealth University
- 1994-1999: Collateral Instructor, Department of Political Science and Public Administration, Virginia Commonwealth University
- 1992-1994: Adjunct Instructor, Department of Political Science, Virginia Commonwealth University
- 1990-1992: Researcher, Joint Research Project, Carnegie Mellon University Program in International Peace and Security and Stockholm International Peace Research Institute
- 1987-1988: Research Assistant, National Security Program, John F. Kennedy School of Government, Harvard University

TEACHING

Virginia Commonwealth University (selected syllabi available on line from home page)

Fall 1992--Present: Teaching responsibilities include the following courses:

- Political Science 105: International Relations
- Political Science 308: U.S. Presidency
- Political Science 355: Asian Governments and Politics
- Political Science 361: Issues in World Politics
- Political Science 362: International Organizations and Institutions
- Political Science 363: U.S. Foreign Policy
- Political Science 365: International Political Economy
- Political Science 391 US National Security
- Political Science 468: Seminar in Comparative Foreign Policy
- Homeland Security and Emergency Preparedness 301: Terrorism

PUBLICATIONS

Book:

- *Managing National Security Policy: The President and the Process* (Pittsburgh: University of Pittsburgh Press, July 2003)
- Chinese translation published by the Taiwan Ministry of National Defense, 2008
- Paperback edition published by University of Pittsburgh Press, 2013

Peer-reviewed articles:

- “Kennedy, Johnson, and Policy toward China: Testing the Importance of the President in Foreign Policy Decision Making,” *Presidential Studies Quarterly* forthcoming 2014.
- “Persuasion-Bargaining and Institutions in an Organized Anarchy: Clinton Administration Decisions on China, 1993-1994,” *American Review of Public Administration* 43, Issue 3 (May 2013): 347 - 367.
- “Hegemonic Disruption: The Asymmetric Challenge to US Leadership,” *Strategic Studies Quarterly* 4, No. 3 (Fall 2011): 67-101.
- “The Structures of National Security Decision Making: Leadership, Institutions, and Politics in the Carter, Reagan, and GHW Bush Years,” *Presidential Studies Quarterly* 34, no. 2 (June 2004): 272-307.
- “Reorganizing for National Security and Homeland Security,” *Public Administration Review* 62, Special Issue (September 2002): 126-137.
- "Causes of Change in National Security Processes: Carter, Reagan, and Bush Decision Making on Arms Control," *Presidential Studies Quarterly* 31, no. 1 (March 2001): 69-103.
- "Active Engagement of the Intro. IR Student: A Simulation Approach," (with Judyth L. Twigg), *PS: Political Science and Politics* 33, no. 4 (December 2000): 835-842.
- "Foreign Policy Decision Making, Garbage Cans, and Policy Shifts: The Eisenhower Administration and the 'Chances for Peace' Speech," *American Review of Public Administration* 28, no. 2 (June 1998): 187-212.

On-Line Publications:

- ["National Missile Defense and Deterrence: Stability is in the Eye of the Beholder."](#) Weidenbaum Center on the Economy, Government, and Public Policy, Washington University in St. Louis

Book Chapters:

- “Terrorism is the Most Significant Threat Faced by the U.S. in the 21st Century: Pro and Con,” in *Debating the War on Terror*, Tom Lansford and Robert P. Watson, eds., (Kendall-Hunt), 2003.
- "International Institutions of the Asia-Pacific Region: ASEAN, ARF, and APEC," in *Teaching Old Dogs New Tricks: International Organization and the 21st Century*, Wayne Lesperance and Tom Lansford, eds., (Needham Heights, MA: Pearson Custom Publishing), 2000.
- "Intervention in the New World Order: United States Use of Force in Latin America and the Persian Gulf," in *Regional Conflicts: The Challenge to US-Russian Cooperation*, James E. Goodby, ed., (Oxford: Oxford University Press), 1995, 132-156.
- "History Accelerates: The Diplomacy of Cooperation and Fragmentation," in *The Limited Partnership: Building a Russian-US Security Community*, James E. Goodby and Benoit Morel, eds., (Oxford: Oxford University Press), 1993, 25-54.
- "Building a Eurasian-Atlantic Community: Cooperative Management of the Military Transition," (with Judyth L. Twigg), in *The Limited Partnership*, Goodby and Morel, eds., 224-248.
- "Some Limits on Cooperation and Transparency: Operational Security and the Use of Force," in *The Limited Partnership*, Goodby and Morel, eds., 289-305.

Review

- Review of John Arquilla, *The Reagan Imprint*, *White House Studies* 6, No. 4 (2006): 437-439.

EDUCATION

University of Pittsburgh Graduate School of Public and International Affairs, Ph.D. in Public Policy, August 1999

Drew University, M.A., Political Science, May 1985

University of Pennsylvania, B.A., Political Science, May 1983

AWARDS

Wilder School of Government and Public Affairs

Teaching Award 2011

Presidential Studies Quarterly journal

Best Article 2001 for "Causes of Change in National Security Processes: Carter, Reagan, and Bush Decision Making on Arms Control," *Presidential Studies Quarterly* 31, no. 1 (March 2001)

American Political Science Association

Leonard D. White Award for the Best Dissertation in Public Administration written in 1998 or 1999 (awarded September 2000)

CONFERENCE PAPERS PRESENTED

Midwest Political Science Association Annual Meeting, Chicago, April 2014, presented a paper entitled "The Evolution of National Security Decision Making since the End of the Cold War: How Have Presidents Adapted to Changes in the International System?"

ISSS/ISAC Annual Conference 2013 Washington DC, October 2013, presented a paper entitled "Finding the Balance: Managing Foreign Policy Decisions under Ike and JFK."

ISSS/ISAC Annual Conference 2012 Chapel Hill, NC, October 2012, presented a paper entitled "The Evolution of National Security Decision Making since the End of the Cold War: Have Presidents Adapted to Changes in the International System?"

Midwest Political Science Association Annual Meeting, March 2011 presented a paper entitled "Kennedy, Johnson, and Policy toward China: Testing the Importance of the President in Foreign Policy Decision Making"

Midwest Political Science Association—Annual Meeting, April 2008, presented a paper entitled "Hegemonic Competition, Hegemonic Disruption and the Current War"

Midwest Political Science Association—Annual Meeting, April 2007, presented a paper entitled "A Strategic Approach to the Current War: Neorealism, Ideology, and Hegemony."

Oxford University Roundtable, August 2006, presented a paper entitled "Ideological and Hegemonic Conflict in the Post-9/11 World"

11th Presidential Conference, "William Jefferson Clinton," November 2005, presented a paper entitled "Presidential Involvement in Foreign Policy Decision Making: The Search for Consensus and Decision in the Clinton Administration"

International Studies Association South—Annual Meeting, October 2002, presented a paper entitled "Reorganizing for National Security and Homeland Security"

International Studies Association South—Annual Meeting, October 2001, presented a paper entitled: “National Missile Defense and Deterrence: Stability is in the Eye of the Beholder.”

American Political Science Association—Annual Meeting, August/September 2001, paper entitled: “National Missile Defense and Strategic Doctrine: The Impact on Deterrence.” (unable to present due to illness)

International Studies Association--Annual Meeting, Washington DC, March 1999, presented paper entitled: "Liberal Democracy, Soft Authoritarianism, and Theocracy: Domestic Ideologies and International Conflict."

American Political Science Association--Annual Meeting, August/September 1997, presented paper entitled: "Eisenhower's Management of Bureaucratic Conflict: A Synthesis of Decision Making Models."

International Studies Association--Annual Meeting, Toronto, March 1997, presented paper entitled: "Bureaucratic Politics, Presidential Management, and Garbage Cans: Decision Making in the Eisenhower Administration."

American Political Science Association--Annual Meeting, San Francisco, September 1996, presented paper entitled: "The Dynamics of Foreign Policy Decision Making: Presidential Management of Bureaucratic Conflict"

International Studies Association--Annual Meeting, San Diego, April 1996, presented paper entitled: "The United Nations Operation in Somalia: Mixing Collective Security and Peacekeeping."

Conference on "Engagement and Disengagement: New Directions in U.S. Foreign Policy," College Park, Maryland, November 1995, presented paper entitled: "The United States and the United Nations: Some Lessons from Somalia."

International Studies Association--South Region Annual Conference, Atlanta, October 1995, presented paper entitled: "The United Nations Operation in Somalia: Mixing Collective Security and Peacekeeping."

Midwest Political Science Association Annual Conference, Chicago, April 1995, presented paper entitled: "The Dynamics of Foreign Policy Decision Making: Presidential Management of Bureaucratic Conflict."

OTHER PROFESSIONAL ACTIVITIES

- Reviewer for Qatar National Research Foundation
- Reviewer for Bedford/St. Martin's Press; Congressional Quarterly; Oxford University Press; Pearson/Longman; Rowman and Littlefield; George town University Press; W. W. Norton; Wadsworth; *Security Studies*; *Politics and Policy*; *Political Research Quarterly*; *Public Administration Review*, *Presidential Studies Quarterly*, *Genocide Studies and Prevention*
- Reviewer, CHOICE Library Review Services, 1993-present.

UNIVERSITY COMMITTEE MEMBERSHIP

- Chair, Curriculum Committee Political Science Program (2013--)
- Political Science Representative, College of Humanities and Sciences Undergraduate Academic Committee (2013--)
- College of Humanities and Sciences Representative, University College Academic Committee (2009-present)
- Chair, Wilder School Faculty Performance Committee, 2012-2013
- Wilder School Faculty Search Committee (2010-2011)
- Vice President of Wilder School Faculty Council (2009-2010, 2011-2013)
- Member Wilder School Faculty Performance Committee (2010-11)
- Developer and Undergraduate Program Coordinator, Homeland Security and Emergency Preparedness (2003-2008)
- Coordinator, Political Science program (2005-2007)
- Developer and Coordinator Master of Arts program in Homeland Security and Emergency Preparedness (2005-2006)

- Director of Undergraduate Programs, Wilder School of Government and Public Affairs, VCU (2003-2006)
- Chair, Wilder School of Government and Public Affairs Curriculum Committee (2004-2006)
- Co-Chair, Homeland Security and Emergency Preparedness Steering Committee (2003-2005)
- Undergraduate Academic Committee, College of Humanities and Sciences (2002-2006)
- Curriculum Committee, Department of Political Science and Public Administration (1996-2003)
- International and Area Studies Advisory Committee, VCU (1996-2002)
- Department Personnel Committee (2001)
- Departmental Self Study Committee (2000)
- VCU Task Force on the Commonwealth of Virginia Standards of Learning (1999)
- History, Social Science, and Education Coordinating Committee, VCU (1994)

PROFESSIONAL ORGANIZATIONS

- Member, American Political Science Association and APSA Presidency Research Group
- Member, International Studies Association
- Member, Midwest Political Science Association